



Development
Financial +
Real Estate
Consulting

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Programs designed and/or administered by Rich Crystal, principal of Crystal & Company, during his tenure as a public official:

- The initial design and administration of the State of Arizona Community Development Block Grant Program. Program streamlined as a consultant in 1993 for the State of Arizona;
- The initial design and administration of the State of Arizona Housing Finance Review Board (bond issuer and reviewer of local state housing bond transactions);
- The initial design and administration of the State of Arizona Housing Authority, as well as state rental subsidy program;
- The State of Arizona local planning and tribal assistance programs;
- The City of Phoenix Industrial Development Authority (issuer of \$1 billion in tax-exempt bonds);
- The City of Phoenix Foreign Trade Zone;
- The City of Phoenix Local Development Corporation (SBA 504 commercial lending program);
- City of Phoenix business recruitment efforts;
- The City of Phoenix Business Revolving Loan Programs; and,
- City of Phoenix Downtown Project Development and Lending Activities.